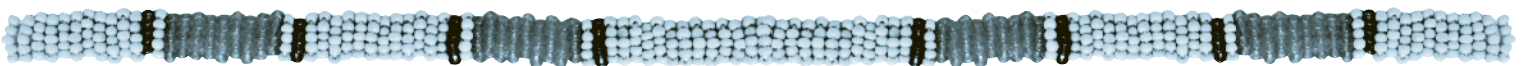




EMERGING LEADERS

Developed specifically for newly elected and aspiring Indigenous leaders

Part of the Native Nations Institute Executive Education Seminar Series
March 23-24, 2011, Tucson, Arizona



Realize the future you seek to create.



Udall Center
for Studies in Public Policy



Udall Foundation
CIVILITY. INTEGRITY. CONSENSUS

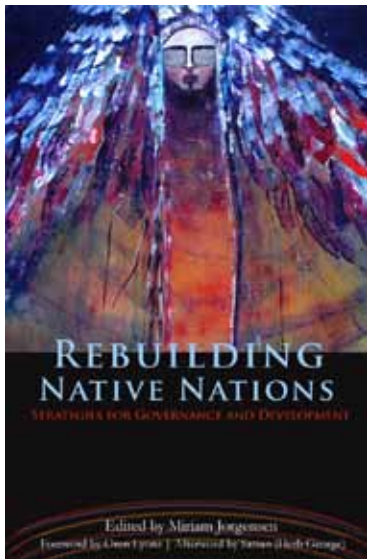
About the Executive Education Seminar Series



Udall Foundation

CIVILITY, INTEGRITY, CONSENSUS

This seminar series is made possible in part by the generous support of the **Morris K. Udall** and **Stewart L. Udall Foundation**.



Rebuilding Native Nations:
Strategies for
Governance and
Development

Edited by Miriam Jorgensen

March 23-24, 2011

Doubletree Hotel Tucson
at Reid Park
Tucson, Arizona
520.881.4200

For more information:
nni.arizona.edu
520.626.0664

The **Executive Education Seminar Series** consists of the **Emerging Leaders Seminar** and the **Nation Building Seminar**, both held annually in Tucson, Arizona. These sessions explore the research findings of the Native Nations Institute for Leadership, Management, and Policy (NNI) and the Harvard Project on American Indian Economic Development, drawing on cases from throughout Native America and around the world. The seminars build upon more than 20 years of experience by researchers—work that has identified key elements for successful nation building: practical sovereignty, capable governance, cultural match, strategic orientation, and leadership. The Native Nations Institute provides additional on-site, customized programs for Native nations and organizations across the United States and Canada.

About the Emerging Leaders Seminar

The Emerging Leaders Seminar, held annually in the spring, features:

- Panelist presentations addressing tough governance challenges
- Q&A sessions with current and former Native leaders
- Focused discussions on strategic decision-making in Indian Country

This seminar is designed to help prepare newly elected leaders of Native nations—and those who aspire to senior governmental positions—to assume the responsibilities of leadership. The curriculum is also directly relevant to senior managers and administrative staff, members of enterprise boards of directors, and tribal judges.

About the Nation Building Seminar

The Nation Building Seminar, held annually in the fall, features:

- The components of effective governance systems
- Real-world examples of successful nation-building
- Lectures by the Executive Education Seminar Faculty and keynote speakers
- In-depth discussion and brainstorming in small-group settings

This seminar is designed to assist tribal chairs, presidents, governors, chiefs, and councils in addressing the diverse challenges facing their nations, and to assist elected leadership, corporate leadership, economic development staff, planners, and senior administrators in better organizing governance systems to achieve the nation's goals.

To learn more about NNI's Executive Education Seminar Series, visit us online at nni.arizona.edu or call **520-626-0664**.

About the Emerging Leaders Annual Seminar



March 23-24, 2011

The **Native Nations Institute for Leadership, Management, and Policy** is pleased to offer its annual, two-day Executive Education Seminar titled, “**Emerging Leaders**,” developed specifically for newly elected and aspiring leaders of Native nations.

This comprehensive seminar, based on two decades of community-based research in Indian Country by the **Native Nations Institute** and the **Harvard Project on American Indian Economic Development**, is designed to equip up-and-coming leaders with the practical skills and knowledge they need to govern effectively on behalf of their people. Current and former leaders of Native nations will share their leadership experiences on a number of key topics.



“We need more of these kinds of trainings to equip the upcoming leaders with all of the tools that they need so that they can do better among their people and their communities...”

Peterson Zah
Former Navajo Nation Chairman
and President

Emerging Leaders Seminar Session Topics

Session topics are tentative and subject to change

Why Are Some Native Nations More Successful Than Others?

What I Wish I Knew Before I Took Office: Perspectives From Tribal Leaders

Law and Sovereignty:
Putting Tribal Powers to Work

Strengthening Your Nation’s Governance:
Assessment and Solutions

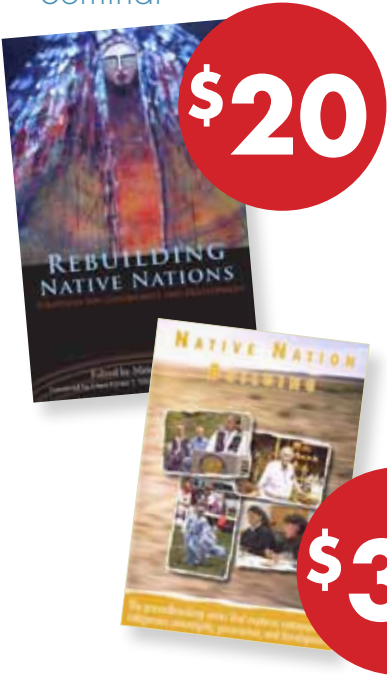
Strengthening Your Nation’s Governance:
What’s Your Job?

Strategic Decision Making and
Cost-Benefit Analysis in Indian Country

Building Sustainable Economies:
Approaches and Perspectives

Discussion: Implementing What
You’ve Learned

Available at the Seminar



Rebuilding Native Nations: Strategies for Governance and Development

Edited by Miriam Jorgensen

Rebuilding Native Nations addresses issues ranging from constitution-making to intergovernmental relations, from tribal judicial systems to nation-owned enterprises.

Native Nation Building

TV Series DVD SET

This series is designed to provide critical information about what's working and what's not among Native nations as they engage in the difficult and daunting challenge of nation-building.

Emerging Leaders Seminar Details and Registration

March 23-24, 2011

at the Doubletree Hotel Tucson at Reid Park, Tucson, Arizona

Lodging

A block of rooms has been reserved under the name "Emerging Leaders Seminar Native Nations Institute" at \$99/night. To make reservations call 520-881-4200. Room block rate expires March 1, 2011. Please Note: Rooms are not guaranteed for those registering after March 1.

Weather and Dress

Temperatures in Tucson in mid March average in the upper 70s-80s during the day and mid 40s in the evenings. Dress is business casual.

Register by Mail

Enrollment is limited to 75 participants, so register early to reserve your space. Return the completed registration form (see following pages) with payment to:

Native Nations Institute
Udall Center, University of Arizona
ATTN: Executive Education Seminar Series
803 E. First Street
Tucson, AZ 85719

Make check, money order, or purchase order payable to:

"Native Nations Institute/UA"

(credit card payments also accepted, please see registration form)

For Further Information Contact

Phone: 520.626.0664

Fax: 520.626.3664

E-mail: nni@u.arizona.edu

Website: nni.arizona.edu



Doubletree Hotel Tucson at Reid Park

Executive Education Seminar Faculty



Manley A. Begay, Jr., Navajo, Ed.D.

Faculty Chair of the Native Nations Institute for Leadership, Management, and Policy, and Senior Lecturer of American Indian Studies Program, The University of Arizona; and Co-Director of the Harvard Project on American Indian Economic Development, Harvard University



Stephen Cornell, Ph.D.

Professor of Sociology and of Public Administration and Policy, and Director of the Udall Center for Studies in Public Policy, The University of Arizona; and Co-Director of the Harvard Project on American Indian Economic Development, Harvard University



Renée Goldtooth, Navajo, M.P.H.

Manager, Leadership and Management Programs of the Native Nations Institute for Leadership, Management, and Policy, The University of Arizona



Miriam Jorgensen, Ph.D., M.P.P.

Director for Research, the Native Nations Institute for Leadership, Management, and Policy, The University of Arizona; and Research Director of the Harvard Project on American Indian Economic Development, Harvard University



Joseph P. Kalt, Ph.D.

Ford Foundation Professor of International Political Economy and Co-Director of the Harvard Project on American Indian Economic Development, Harvard University



Jackie Old Coyote, Crow/Ho-Chunk, Ed.M.

Director of Education and Outreach at the Harvard Project on American Indian Economic Development, Harvard University



Jaime A. Pinkham, Nez Perce, B.S.

Vice President and Native Nation Team Building Leader for the Archibald Bush Foundation; former member of NNI's International Advisory Council



Ian Record, Ph.D.

Manager, Educational Resources, Native Nations Institute for Leadership, Management, and Policy; Senior Lecturer, American Indian Studies Program, The University of Arizona



Jerald "Jerry" D. Smith, Sr., Pueblo of Laguna/Hopi, B.S.

President/CEO of Laguna Development Corporation; State of New Mexico Economic Development Commissioner; and former member of the Pueblo of Laguna Tribal Council



Joan Timeche, Hopi, M.B.A.

Executive Director of the Native Nations Institute for Leadership, Management, and Policy, The University of Arizona; and Founding Director of NNI's award-winning Native American Youth Entrepreneur Camp



Robert A. Williams, Lumbee, J.D.

E. Thomas Sullivan Professor of Law and Professor of American Indian Studies, and Director of the Indigenous Peoples Law and Policy Program at the James E. Rogers College of Law, The University of Arizona



"It's my foundation and roadmap to lead our leaders into the future while minimizing risks and mistakes identified by those who [have] already traveled this path."

- Member of the Mashpee Wampanoag Tribe, Massachusetts
Participant of the Nation Building Seminar



Joan Timeche, Hopi
Executive Director,
Native Nations Institute

Please note: Faculty subject to change per event

Emerging Leaders Registration Form

Name _____

Tribal Affiliation _____

Position Title _____

Organization _____

Postal Address _____

City _____ State/Province _____ Zip/Postal Code _____

Phone (_____) _____ Fax (_____) _____

Email _____

Alternate Contact Name _____ Phone (_____) _____

Alternate Contact Email _____

Main Area of Responsibility:

- Academic Administration Economic Development
 Executive Legislative Research
 Other (specify) _____

Level: Entry Middle Senior

Payment Authorization:

Payment Type: Check Money Order Purchase Order Credit Card
Card Type: Visa MasterCard

Card Number / / / Expiration Date / /

Cardholder's Name (as it appears on card) _____

Cardholder's Signature _____ Date _____

Check Enclosed: Please make payable to "Native Nations Institute/UA"

Please forward an invoice to (name and postal address):

Name _____

Postal Address _____

City _____ State/Province _____ Zip/Postal Code _____

Offer Reference Code _____

Please fill out the **TERMS AND CONDITIONS** on the next page



TERMS AND CONDITIONS

The Native Nations Institute reserves the right to cancel a program and will endeavor to provide participants with as much notice as possible. Costs, dates, venues, and presenters are subject to change without prior notice.

Fees

Early registration fee **paid on or before March 1, 2011 is \$200; after March 1, registration fee is \$250; on-site registration is \$300.** Registration for the "Nation Building" seminar includes instruction, seminar materials, two breakfasts, two lunches, refreshment breaks. **Certificates of Completion** will be awarded to participants who attend the entire seminar from start to finish.

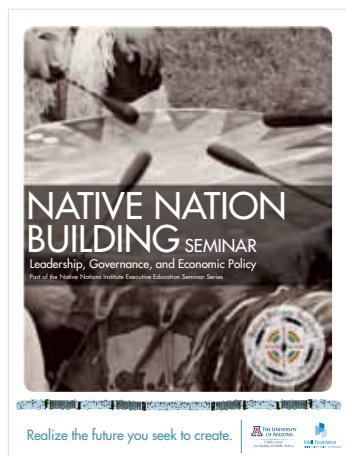
Please note: personal accommodations and travel expenses are not included. Fees are due prior to the commencement of the program. Programs are frequently oversubscribed and places can only be guaranteed on receipt of an enrollment form and acceptance of terms and conditions.

Completion of a registration form results in a financial obligation. If you are unable to attend the seminar after registering, contact us immediately. Tuition is not refundable, but may be available for use at a future NNI Executive Education Seminar. Alternatively, a substitute may attend a program in place of another person; however, the proposed substitute will be subject to the same selection process as the original participant. Substitutions may incur a late processing fee. Please note: all variations to enrollment must be made in writing to the Native Nations Institute via email, fax, or letter.

Acceptance of Terms and Conditions (to be signed by the person authorizing payment):

I understand and agree to the above terms and conditions. Upon acceptance of this application, I/my organization will become liable for the program fee and will be bound by the terms and conditions.

Upcoming Events



Remaking Indigenous
Governance Systems
May 2-3, 2011
Shakopee, MN

Executive Education
Seminar Series:
Nation Building Seminar
Fall 2011
Tucson, AZ

For more information:
nni.arizona.edu
520.626.0664

Signature _____ Date _____

Full Name _____

Position _____

For Office Use Only:	
# _____	Approved by _____
Date Pmt Recd _____	
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Native Nations Institute

for Leadership, Management, and Policy

224970

Udall Center for Studies in Public Policy
The University of Arizona
803 E. First Street
Tucson, AZ 85719

The Native Nations Institute for Leadership, Management, and Policy (NNI), founded in 2001 by the Morris K. Udall and Stewart L. Udall Foundation and The University of Arizona, works with Native nations and organizations to support Indigenous self-determination, strengthen Indigenous governance capacities, and achieve Indigenous community and economic development objectives. It does this through hands-on collaboration, practical research, and educational programs designed to assist Indigenous peoples in rebuilding their nations according to their own designs.

NATIVE NATIONS INSTITUTE for Leadership, Management, and Policy

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